

2013 CHARITY 100

CHARITY	% OF SPENDING TO PROGRAM	PROGRAM EFFICIENCY GRADE	COST TO RAISE \$100	FUNDRAISING EFFICIENCY GRADE	GOVERNANCE GRADE	HIGHEST COMPENSATION FOR AN INDIVIDUAL*	RESERVES (Years, Months)	RESERVES GRADE	OVERALL GRADE
ENVIRONMENT									
Canadian Wildlife Federation	63.0	C-	\$30.07	C-	B-	\$120,000-\$159,999	7 months	A+	B-
Ducks Unlimited Canada	70.3	B-	\$51.89	D	B-	\$200,000-\$249,999	11 months	A+	B-
Nature Conservancy of Canada	85.0	A	\$18.98	A	A+	\$194,643.00	1 year	A+	A+
World Wildlife Fund Canada	71.8	B-	\$27.97	B	A+	\$263,173.00	5 months	A+	A-
FUNDRAISING ORGANIZATIONS									
BC Cancer Foundation	52.7	D	\$40.05	D	A+	\$300,000-\$349,999	1 year, 9 months	A+	B
Calgary Foundation	86.3	A	\$0.09	A+	B+	\$200,000-\$249,999	N/A	N/A	A
Canadian UNICEF Committee	77.4	C+	\$24.86	C-	C	\$200,000-\$249,999	1 month	C+	C
Centraide of Greater Montreal	86.8	A	\$12.49	B	B+	\$160,000-\$199,999	7 months	A+	A-
Edmonton Community Foundation	78.6	C+	\$1.34	A+	A+	\$200,000-\$249,999	N/A	N/A	A
Federation CJA	80.2	A	\$8.47	A-	C	>\$350,000	8 months	A+	A-
Friends of the Canadian Museum for Human Rights	101.6‡	A+	\$10.90	B	D	\$80,000-\$119,999	1 year, 1 month	A+	B+
Habitat for Humanity Canada Foundation	82.5	A	\$12.96	B	B+	N/A	2 months	C+	B+
Royal Ontario Museum Foundation	78.7	C+	\$9.35	A-	A+	\$249,000.00	1 year, 8 months	A+	A
Shock Trauma Air Rescue Service Foundation	57.7	D	\$38.57	D	C-	\$120,000-\$159,999	7 months	A+	C-

Terry Fox Foundation	82.4	A	\$15.67	B	A+	\$121,000.00	4 years	C+	A-
United Jewish Appeal of Greater Toronto	86.2	A	\$15.11	B	A+	\$222,578.00	>1 month	D	A-
United Jewish Welfare Fund of Toronto	86.5	A	\$11.68	B	A+	\$381,624.00	3 months	A+	A
United Way (Ottawa)	78.3	C+	\$10.16	B	A+	\$200,000-\$249,999	3 months	A+	A-
United Way of Calgary and Area	88.9	A	\$5.97	A-	A-	\$300,000-\$349,999	10 months	A+	A
United Way of Greater Toronto	87.4	A	\$9.74	A-	A-	\$300,000-\$349,999	11 months	A+	A
United Way of the Alberta Capital Region	81.6	A	\$10.58	B	A+	\$200,000-\$249,999	5 months	A+	A
United Way of the Lower Mainland	83.1	A	\$20.40	C-	B+	\$250,000-\$299,999	6 months	A+	B+
United Way of Winnipeg	81.6	A	\$17.94	B	A+	\$160,000-\$199,999	1 year, 1 month†	A+	A
Vancouver Foundation	87.6	A	\$3.10	A+	B+	\$250,000-\$299,999	N/A	N/A	A
HEALTH/HEALTH SERVICES									
Alberta Cancer Foundation	51.6	D	\$31.44	C	A+	\$239,400.00	5 months	A+	B
B.C. Mental Health Foundation	87.2	A+	\$0.09	A+	C-	\$80,000-\$119,999	2 years, 2 month	A+	A
Canadian Breast Cancer Foundation	53.5	D	\$33.80	C	A+	\$250,000-\$299,999	1 year, 4 months†	A+	B
Canadian Cancer Society (Quebec Division)	63.3	C-	\$31.35	C	A+	\$169,000.00	6 months	A+	B+
Canadian Cancer Society British Columbia and Yukon Division	59.4	D	\$42.51	D	A-	\$300,000-\$34,9999	6 months	A+	C+
Canadian Cancer Society, Ontario Division	52.3	D	\$50.33	D	A-	\$250,000-\$299,999	5 months	A+	C+
Canadian Diabetes Association	45.8	D	\$58.86	D	A	\$280,493.00	3 months	A+	C+
Canadian Red Cross Society	88.5	A+	\$17.79	A+	A+	\$272,434.00	8 months	A+	A+
Cancer Research Society	48.3	D	\$37.50	D	A+	\$160,000.00	1 year	A+	B
CNIB (Canadian National Institute for the Blind)	68.9	B	\$51.22	D	A+	\$296,115.00	5 months	A+	A-
Cystic Fibrosis Canada / Fibrose Kystique Canada	58.5	D	\$33.40	C	A-	\$200,000-\$249,999	2 years, 4 months†	A+	B-

Heart and Stroke Foundation of Alberta, NWT & Nunavut	56.6	D	\$42.69	D	A-	\$160,000-\$199,999	7 months	A+	C+
Heart and Stroke Foundation of British Columbia and Yukon	42.0	D	\$47.40	D	A-	\$200,000-\$249,999	9 months	A+	C+
Heart and Stroke Foundation of Ontario	48.5	D	\$58.70	D	B-	>\$350,000	8 months	A+	C
Juvenile Diabetes Research Foundation Canada	53.7	D	\$31.19	C	A+	\$162,162.00	5 months	A+	B
Kidney Foundation of Canada	48.5	D	\$46.37	D	B-	\$160,000-\$199,999	8 months	A+	C
Leukemia & Lymphoma Society of Canada	53.1	D	\$40.67	D	B-	\$160,000-\$199,999	3 months	A+	C
Multiple Sclerosis Society of Canada	49.2	D	\$48.44	D	B-	\$300,000-\$349,999	3 months	A+	C
Prostate Cancer Canada	61.3	C-	\$22.02	A-	A-	\$200,000-\$249,999	1 year, 1 month	A+	B+
HOSPITAL FOUNDATIONS									
Alberta Children's Hospital Foundation	71.3	C	\$22.06	B-	A+	\$200,000-\$249,999	6 years, 5 months†	D	B
Baycrest Centre Foundation	69.0	D	\$32.45	D	B+	>\$350,000	1 year, 5 months	A+	C+
British Columbia Children's Hospital Foundation	64.5	D	\$31.07	D	B+	>\$350,000	2 years, 8 months	A+	C+
Calgary Health Trust	87.5	A+	\$56.92	D	C-	\$200,000-\$249,999	2 years, 4 months	A+	B
Children's Hospital of Eastern Ontario Foundation	49.1	D	\$22.75	B-	A	\$219,250.00	2 years, 8 months	A+	B
Fondation de L'Hôpital Maisonneuve-Rosemont	65.1	D	\$20.78	B-	B+	\$161,094.00	2 years, 6 months	A+	B-
Hamilton Health Sciences Foundation	66.8	D	\$21.04	B-	A+	\$300,000-\$349,999	4 years	C+	B
Hospital for Sick Children Foundation	56.6	D	\$42.03	D	A+	\$553,792.00	1 year, 6 months†	A+	B
IWK Health Centre Charitable Foundation	63.8	D	\$13.08	A-	C	\$160,000-\$199,999	7 months	A+	B-
London Health Sciences Foundation	64.3	D	\$32.39	D	B+	\$200,000-\$249,999	6 months	A+	C+
Montreal Children's Hospital Foundation	80.9	A+	\$5.86	A+	B-	\$200,000-\$249,999	3 years, 4 months	C+	A

Montreal General Hospital Foundation	91.2	A+	\$0.00	A+	D	>\$350,000	6 years, 2 months	D	A-
Montreal Heart Institute Foundation	69.9	D	\$16.36	A-	C-	\$144,000.00	8 years, 4 months	D	C
Opération Enfant Soleil	74.5	C	\$16.56	A-	D	\$120,000-\$159,999	7 months	A+	B-
Ottawa Hospital Foundation	77.0	B+	\$25.75	B-	A+	\$250,000-\$299,999	3 years, 4 months	C+	A-
Princess Margaret Hospital Foundation	48.6	D	\$30.07	D	B+	>\$350,000	3 months	A+	C+
QEII Health Sciences Centre Foundation	39.4	D	\$51.38	D	C	\$200,000-\$249,999	2 years	A+	C
Sainte-Justine UHC Foundation	73.9	C	\$17.39	A-	D	\$160,000-\$199,999	2 years, 6 months	A+	B-
Sir Mortimer B. Davis Jewish General Hospital Foundation	69.4	D	\$22.48	B-	A+	\$162,000.00	3 years, 10 months	C+	B
St. Michael's Hospital Foundation	73.5	C	\$22.47	B-	B+	>\$350,000	1 year, 7 months	A+	B
Sunnybrook Health Sciences Centre Foundation	76.2	B+	\$23.86	B-	A+	>\$350,000	4 months	A+	A
Toronto General & Western Hospital Foundation	78.7	B+	\$21.19	B-	A+	\$250,000-\$299,999	3 months	A+	A
University Hospital Foundation	40.5	D	\$52.67	D	A+	\$248,000.00	4 years, 2 month	C+	C+
VGH & UBC Hospital Foundation	52.9	D	\$20.50	B-	C	\$358,602.00	2 year, 6 months	A+	C+
INTERNATIONAL AID & DEVELOPMENT									
Aga Khan Foundation Canada	96.2	A+	\$2.36	A	C-	\$30,000-\$34,9999	1 year, 4 months	A+	A-
Amnesty International Canadian Section (English Speaking)	77.7	B	\$15.67	B+	A	\$123,170.00	2 months	C+	B+
Canadian Feed the Children	82.6	B	\$12.71	B+	A-	\$160,000-\$199,999	1 month	C+	B+
Chalice (Canada)	92.2	A+	\$3.90	A	A+	\$64,450.00	4 months	A+	A+
Christian Blind Mission International	83.6	B	\$10.34	B+	A+	\$112,761.00	6 months	A+	A
Christian Children's Fund of Canada	82.6	B	\$9.04	A	B-	\$160,000-\$199,999	1 month	C+	B+

Compassion Canada	85.5	A+	\$9.09	A	B	\$165,497.00	3 months	A+	A
Cuso International	83.3	B	\$9.71	A	A-	\$144,000.00	5 months	A+	A-
Doctors Without Borders	81.2	B	\$19.32	B+	A	\$140,000.00	3 months	A+	A-
Kids Can Free the Children	90.5	A+	\$1.22	A	B+	\$60,000-\$79,999	2 months	C+	A-
Plan International Canada	78.5	B	\$20.82	B-	A+	\$300,000-\$349,999	1 month	C+	A-
Samaritan's Purse – Canada	90.1	A+	\$2.74	A	B+	\$167,500.00	4 months	A+	A
United Israel Appeal of Canada	86.5	A+	\$3.96	A	A-	\$285,775.00	7 months	A+	A
World Vision Canada	80.5	B	\$19.06	B+	A+	\$222,249.00	1 month	C+	A-
RELIGION									
B'nai Levy Foundation	85.7	A+	\$2.92	A+	D	\$1-\$39,999	>1 month	C+	A-
Chasdei Tovim Meoros	49.3	D	\$0.11	A+	D	N/A	1 month	C+	C+
Crossroads Christian Communications	81.4	A+	\$12.36	A+	B-	\$143,616.00	3 months	A+	A
Gospel for Asia	92.8	A+	\$2.45	A+	C-	\$40,000-\$79,999	2 months	C+	A-
Power to Change Ministries	83.0	A+	\$16.52	A+	B	\$130,440.00	>1 month	D	A-
Vaad Mishmeres Mitzvos-Committee to Observe Torah Laws	99.5	A+	\$0.00	A+	D	N/A	1 month	C+	A-
SOCIAL SERVICES									
Calgary Inter-Faith Food Bank Society	96.0	A+	\$0.67	A+	A+	\$132,854.00	2 months	C+	A+
Canadian Tire Jumpstart Charities	88.0	A+	\$9.31	A+	D	\$200,000-\$249,999	3 months	A+	A-
Canadian Women's Foundation	73.1	C	\$11.34	B+	A+	\$148,647.00	1 year†	A+	A-
Children's Wish Foundation of Canada	57.4	D	\$31.72	C-	C	\$200,000-\$249,999	1 year, 6 months	A+	C
Covenant House Toronto	64.2	C-	\$32.46	C-	A+	\$228,000.00	6 months	A+	B+
President's Choice Children's Charity	93.1	A+	\$4.44	A+	B-	\$120,000-\$159,999	1 year, 1 month	A+	A
Tim Horton Childrens Foundation	74.1	C	\$8.96	A+	C	\$120,000-\$159,999	6 months	A+	B+
Toronto Windfall Clothing Support Service	99.0	A+	\$0.45	A+	A+	\$82,000.00	>1 month	D	A
Union Gospel Mission	79.0	B	\$15.93	B+	B-	\$120,000-\$159,999	3 months	A+	B+
War Amputations of Canada	90.4	A+	\$1.42	A+	C	\$247,610.00	1 year	A+	A

OTHER

British Columbia Society for the Prevention of Cruelty to Animals	76.4	B+	\$15.85	A-	A+	\$173,015.00	7 months	A+	A
Societe Zoologique De Granby	73.3	C	\$0.00	A+	D	\$160,000-\$199,999	>1 month	D	C+
Toronto International Film Festival	80.1	B+	\$7.51	A+	B	\$309,079.00	3 months	A+	A-

Correction: *MoneySense* updated the Charity 100 data on July 9, 2013 to correct some errors caused by a spreadsheet malfunction. The original data had incorrect information for United Way Ottawa's spending on programs. The correct percentage is 78.3%. This means the charity should have received a C+ grade in this category, and its overall grade moves up to an A-. *MoneySense* apologizes for the errors.

* Compensation shows the salary and benefits of the highest paid staff member in 2011. This information is not factored into the grade.

† These charities have accumulated a significant amount of money through fundraising that is going towards future projects.

‡ Charity is spending more than it raised over the past three years.

Sources: Canada Revenue Agency 2009, 2010 and 2011 T3010 charity information filings (these data are collected by the CRA, and we are not responsible for any errors they may contain); *MoneySense* governance questionnaire; charity websites.

[Read our full methodology to see how we crunched the numbers.](#)